



# 2024 BUDGET OVERVIEW

The City's budget is a planning tool that provides overall direction to achieve the goals and objectives set forth annually by City Council.

## GOALS AND PRIORITIES

City Council's 2024 goals and priorities fall within the following four categories, including:



**Fiscal Stability**



**Stakeholder Engagement/  
Communication**



**Internal Operations/  
Communication**



**Community Infrastructure**

## BUDGET HIGHLIGHTS

A balanced budget of \$49.5 million was adopted on November 7, 2023

The budget includes \$16.6M for a new fire station financed with Certificates of Participation sold in November 2023

Outdoor soaking pools will be constructed at the aquatic center

Sales tax, a major revenue source, is budgeted to increase 6% over the 2023 budget

Modest growth in operating revenues is projected, a net of 3% overall

Three new full-time equivalent employees planned

Pay adjustments up to 7.5% are budgeted with actual adjustments tied to a market study performed by an independent consultant

All existing programs are sufficiently funded to continue at excellent service levels

Water and Wastewater service fees will increase according to the schedule recommended in the 2020 Rate Study

## CAPITAL PROJECTS

Complete construction of the new fire station

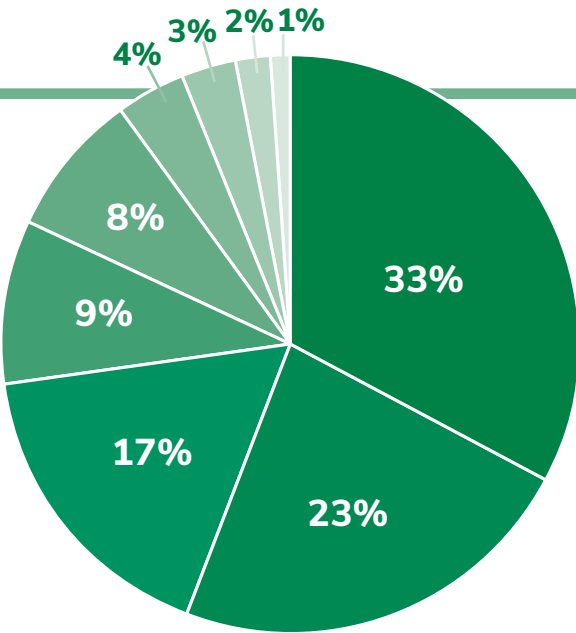
Reconstruct Oak Street, US-50 to Walmart, Holman, Stryker and the US-50 pedestrian crossing (dependent upon Colorado Department of Transportation (CDOT) approvals)

Improvements to the Scoutwave river feature

Several affordable housing projects are in the works:

- Design work and finance planning for a 19 workforce apartment unit on the 1st and D street property owned by the City
- A project for low income, tax credit senior living housing
- Installing infrastructure for the South Ark Neighborhood utilizing grants in an effort to keep costs as low as possible for future affordable housing

## 2024 TOTAL REVENUE



Financing Proceeds	\$16.4M
Taxes	\$11.5M
Intergovernment	\$8.2M
Use of Reserves	\$4.4M
Fees for Service	\$4.1M
Interfund Transfers	\$2.0M
Capital Revenue	\$1.4M
Fees for Recreation and Events	\$835K
All Other	\$624K

**TOTAL REVENUE \$49.5M**

## REVENUE SOURCES

### TAXES

- 3% City tax on the retail price of goods and materials
- Shared county sales tax
- \$4.82 per-night lodging tax
- \$15 per-night per-bedroom short term rental tax
- Franchise fees

### FINANCIAL PROCEEDS

- Issuance of debt to finance larger projects

### FEES FOR GENERAL SERVICES

- Water & Sewer Fees (92%)
- Other fees for service

### INTERGOVERNMENTAL

- Grant revenue
- Highway users tax
- Lottery proceeds
- Fees for shared services

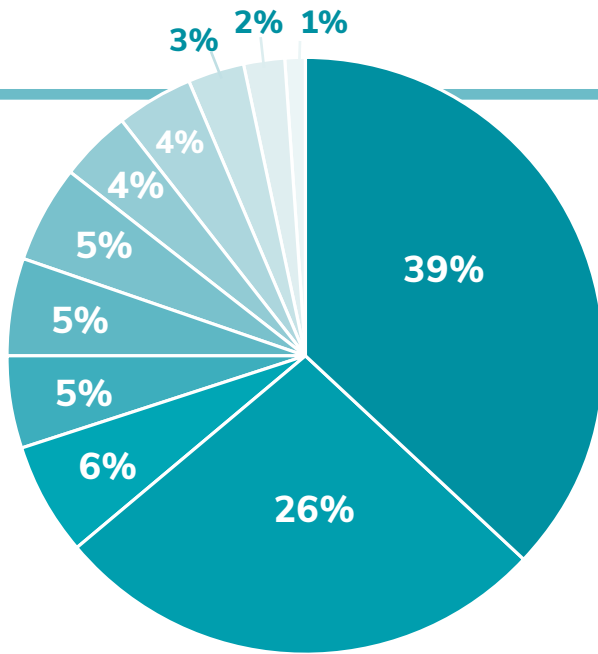
### CAPITAL REVENUE

- Utility System Development Fees (SDF) for new development
- Water meter sales
- Insurance proceeds
- Equipment sales and trade-ins

### OTHER

- Investment earnings
- Court & traffic fines
- Fees in lieu (inclusionary housing)
- Community program donations
- Licenses and permits

## 2024 TOTAL EXPENSES



Capital Improvement Fund	\$19.1M
Public Works	\$12.9M
Police	\$3.1M
Parks & Recreation	\$2.8M
Financing Obligations	\$2.3M
Administration	\$2.3M
Fire	\$2.1M
Interfund Transfers	\$2.0M
Arts & Culture	\$1.2M
All Other	\$1.0M
Community Development	\$650K

**TOTAL EXPENSES \$49.5M**

## MAJOR EXPENSE CATEGORIES BY FUND

### PUBLIC WORKS

#### Streets Fund:

- Rebuild or extend streets and sidewalks

#### Water / Wastewater Utilities:

- Maintain water supply lines and water treatment

#### Maintain / Expand Utilized Buildings

### POLICE

Operating and capital equipment expenses of the Police Department within the general fund.

### FIRE

Operating and capital equipment expenses of the Fire Department within the general fund.

### PARKS & RECREATION

- Operating and capital equipment expenses for the Aquatic Center.
- Maintenance of parks, facilities and grounds.

### ARTS & CULTURE

#### Operating & capital expenses of:

- SteamPlant Event Center
- Riverside Park events
- Creative District
- Scout Hut

### CAPITAL IMPROVEMENT

Large (>\$20K) capital improvement projects. Examples include new construction, improvements to an existing building or land purchases.

### ADMINISTRATION

#### Operating costs of:

- City Council
- City Admin.
- Finance
- Legal
- Licensing
- City Clerk
- Courts

### COMMUNITY DEVELOPMENT

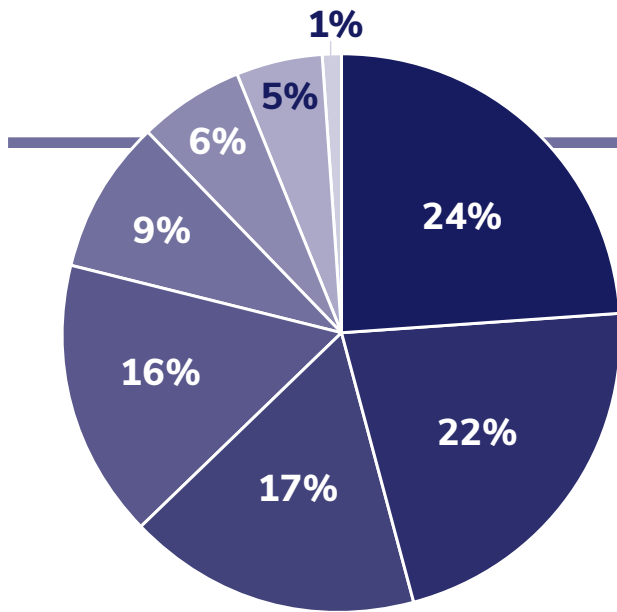
Operating and capital expenses of the Community Development Department. This department helps realize the vision of the community as outlined in the Comprehensive Plan.

### OTHER

#### Expenses of:

- Economic Development Fund
- Conservation Trust Fund
- City share of airport
- Community Support Grants
- Unplanned contingency

## 2024 PERSONNEL BUDGET



Police	\$2.7M
Public Works	\$2.5M
Fire	\$1.9M
Parks & Recreation	\$1.8M
Administration	\$1.0M
Arts & Culture	\$667K
Community Development	\$552K
Hold for Market Adjustments	\$200K

**TOTAL \$11.3M**

Personnel makes up 37.6% of the 2024 expense budget, excluding the cost of the fire station. The budget for personnel includes salary and benefits for 94 full-time employees, stipends for elected officials, and wages for numerous part time and seasonal employees in the pool, arts and culture and public works areas.

For 2024, three new employees have been added, including a Sustainability Coordinator/ Public Information Officer, Planner and a Municipal Worker.

## FUND BALANCE

Fund balance (reserves) is defined as the excess of assets over liabilities. It can also be viewed as the accumulation of all annual revenue surpluses or shortages over the life of the City. General Fund Reserves can generally be utilized more freely across the City compared to reserves in other funds that can usually only be spent on that fund's purpose.

The table to the right shows the Fund Balance story for the General Fund. At the end of 2024, the General Fund Reserves are projected to be at 11.3% of the previous year's operating expenses, which is below the City's fund balance policy requirement. The decision was made to fast-track certain projects that will generate revenue or save costs in the long run, and it is expected that fund balance levels will be restored by 2026.

## 2024 GENERAL FUND BALANCE SUMMARY

PROJECTED BEGINNING FUND BALANCE	<b>\$4,234,298</b>
PROJECTED REVENUE	<b>\$12,898,718</b>
PROJECTED EXPENDITURES	<b>(\$15,705,949)</b>
ESTIMATED END OF YEAR FUND BALANCE	<b>\$1,427,067</b>
PERCENTAGE OF 2023 OPERATING EXPENSES:	<b>11.3%</b>